

# Cortland County Development Corporation

## AGENDA

12:00 p.m., March 14, 2022

### Roll Call

Mike McMahon	Chairman	
Stephen Compagni	Vice Chairman	
John O. Reagan	Treasurer	
Clint Brooks	Secretary	
Johanna Ames	Director	
Dr. Kathleen Burke	Director	
Donald Richards	Director	

### Approval of Minutes - December 13th, 2021

### New Business

- 1.) Review/Approve The Cortland County CCDC Acquisition & Disposition of Real and Personal Property Report
- 2.) Review/Approve The Cortland County CCDC Investment Report
- 3.) Review/Approve The Cortland County CCDC Procurement Report
- 4.) Review CCDC Audit

### Adjourn

**Cortland County Development Corporation**

# **Minutes**

# Cortland County Development Corporation

Minutes September 22, 2021

VanGorder Call to Order -12:00 PM

## Roll Call

Mike McMahon	Chairman	Excused
Stephen Compagni	Vice Chairman	Excused
John O. Reagan	Treasurer	Remote
Clint Brooks	Secretary	Excused
Johanna Ames	Board Member	Remote
Dr. Kathleen Burke	Board Member	Remote
Donald Richards	Board Member	Remote
Karen Niday	Board Member	Remote
Garry VanGorder	CEO	Remote
Eric Mulvihill	Development Specialist	Remote

## Approval of Minutes

March 8<sup>th</sup>, 2021 – Ms. Ames made the motion to approve the minutes of March 8<sup>th</sup>, 2021. Ms. Burke seconded the motion. All voting in favor, none opposed. The minutes were adopted as presented.

## New Business

2022 Budget – Mr. Richards made a motion to approve the 2022 Cortland County Development Corporation budget as presented. Ms. Ames seconded the

motion. All voting in favor, none opposed. The 2022 budget was adopted as presented.

Adjourn – Ms. Burke made a motion to adjourn the meeting, Mr. Reagan seconded the motion. All voting in favor, none opposed. The meeting was adjourned at 12:03 PM.

DRAFT

**Cortland County Development Corporation**

# **New Business**

**Cortland County  
Development Corp**

**Acquisition and Disposition of Real and Personal Property  
2021**

There was no real or personal property owned or disposed by the Agency for the period ending December 31, 2021.

The contracting officer for the Authority is as follows:

Garry VanGorder, Executive Director  
Cortland County Development Corp  
37 Church Street  
Cortland, NY 13045  
607-756-505  
[garry@cortlandbusiness.com](mailto:garry@cortlandbusiness.com)

**Cortland County  
Development Corp  
Investment Report  
2021**

**As required by Section 2925(6) of the Public Authority Law, the following annual investment report is hereby submitted to the Agency Board for review and approval.**

The Cortland County Development Corp generated \$105.64 of interest income for the period January through December 31, 2021.

The Agency maintained two accounts with Tompkins Trust Company. A review of the financial strength and credit worthiness for the bank was conducted using Bauer Financial. The review revealed that the bank received a 5 star rating – a superior level and recommended by Bauer Financial.

Please note there were no fees or commissions paid during 2021 for the investments noted in this report.

**The following is a summary of the investment accounts held by the Cortland County Development Corporation as of December 31, 2021:**

<b>Account Type</b>	<b>Institution</b>	<b>Purpose</b>	<b>Account Balance</b>
Checking	Tompkins Trust	Operating checking	\$ 1,167.52
Savings	Tompkins Trust	Business savings	150,962.78
<b>Total in all accounts, December 31, 2021</b>			<b>\$ 152,130.30</b>

**A Fiduciary Responsibility and Investment Policy was reviewed by the Governance Committee and adopted by the Cortland County Development Corp for the year ending December 31, 2021.**

Procurement Report for Cortland County Development Corporation

Fiscal Year Ending: 12/31/2021

 Run Date: 03/04/2022  
 Status: CERTIFIED  
 Certified Date : 03/04/2022

**Procurement Information:**

Question	Response	URL (If Applicable)
1. Does the Authority have procurement guidelines?	Yes	www.cortlandcountyida.com
2. Are the procurement guidelines reviewed annually, amended if needed, and approved by the Board?	Yes	
3. Does the Authority allow for exceptions to the procurement guidelines?	No	
4. Does the Authority assign credit cards to employees for travel and/or business purchases?	Yes	
5. Does the Authority require prospective bidders to sign a non-collusion agreement?	No	
6. Does the Authority incorporate a summary of its procurement policies and prohibitions in its solicitation of proposals, bid documents, or specifications for procurement contracts?	Yes	
7. Did the Authority designate a person or persons to serve as the authorized contact on a specific procurement, in accordance with Section 139-j(2)(a) of the State Finance Law, "The Procurement Lobbying Act"?	Yes	
8. Did the Authority determine that a vendor had impermissible contact during a procurement or attempted to influence the procurement during the reporting period, in accordance with Section 139-j(10) of the State Finance Law?	No	
8a. If Yes, was a record made of this impermissible contact?		
9. Does the Authority have a process to review and investigate allegations of impermissible contact during a procurement, and to impose sanctions in instances where violations have occurred, in accordance with Section 139-j(9) of the State Finance Law?	No	

Procurement Report for Cortland County Development Corporation

Fiscal Year Ending: 12/31/2021

Run Date: 03/04/2022  
Status: CERTIFIED  
Certified Date : 03/04/2022

**Procurement Transactions Listing:**

The Authority has indicated that it had no procurement transactions during the reporting period.

**Additional Comments**

## **COMMUNICATION WITH THOSE CHARGED WITH GOVERNANCE AT THE CONCLUSION OF THE AUDIT**

To the Board of Directors  
Cortland County Development Corporation  
Cortland, New York

We have audited the financial statements of Cortland County Development Corporation (the Corporation), for the year ended December 31, 2021, and have issued our report thereon dated \_\_\_\_\_, 2022. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards and *Government Auditing Standards*, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated January 12, 2022. Professional standards also require that we communicate to you the following information related to our audit.

### **Significant Audit Matters**

#### **Qualitative Aspects of Accounting Practices**

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Corporation are described in Note 1 to the financial statements. No new accounting pronouncements were adopted and the application of existing policies was not changed during 2021. We noted no transactions entered into by the Corporation during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. There are no significant accounting estimates affecting the financial statements.

Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. The most sensitive disclosure affecting the financial statements is the disclosure of related parties in Note 4 to the financial statements.

The financial statement disclosures are neutral, consistent, and clear.

### **Difficulties Encountered in Performing the Audit**

We encountered no significant difficulties in dealing with management in performing and completing our audit.

### **Corrected and Uncorrected Misstatements**

Professional standards require us to accumulate all misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. There were no misstatements detected as a result of audit procedures.

### **Disagreements With Management**

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditors' report. We are pleased to report that no such disagreements arose during the course of our audit.

### **Management Representations**

We have requested certain representations from management that are included in the management representation letter dated \_\_\_\_\_, 2022.

### **Management Consultations With Other Independent Accountants**

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Corporation's financial statements or a determination of the type of auditors' opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

### **Other Audit Findings or Issues**

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the governmental unit's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

This information is intended solely for the use of Board of Directors and management of Cortland County Development Corporation and is not intended to be, and should not be, used by anyone other than these specified parties.

Respectfully submitted,

Insero & Co. CPAs, LLP  
Certified Public Accountants

Ithaca, New York  
\_\_\_\_\_, 2022

**CORTLAND COUNTY  
DEVELOPMENT CORPORATION**

**Cortland, New York**

**FINANCIAL REPORT**

**For the Years Ended  
December 31, 2021 and 2020**

# **CORTLAND COUNTY DEVELOPMENT CORPORATION**

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### **Report Required Under *Government Auditing Standards***

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## **INDEPENDENT AUDITORS' REPORT**

Board of Directors  
Cortland County Development Corporation  
Cortland, New York

### **Report on the Audit of the Financial Statements**

#### **Opinions**

We have audited the accompanying financial statements of Cortland County Development Corporation (the Corporation), a nonprofit organization, which comprise the Statements of Financial Position as of December 31, 2021 and 2020, and the related Statements of Activities, Functional Expenses, and Cash Flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Cortland County Development Corporation, as of December 31, 2021 and 2020, and changes in its net assets and cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

#### **Basis for Opinions**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in Government Auditing Standards (Government Auditing Standards), issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Association and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with U.S. GAAP, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Corporation's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

## **Auditors' Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Corporation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated \_\_\_\_\_, 2022, on our consideration of the Corporation's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Corporation's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Corporation's internal control over financial reporting and compliance.

Respectfully submitted,

Insero & Co. CPAs, LLP  
Certified Public Accountants

Ithaca, New York  
\_\_\_\_\_, 2022

# **CORTLAND COUNTY DEVELOPMENT CORPORATION**

## **STATEMENTS OF FINANCIAL POSITION DECEMBER 31,**

	<u>2021</u>	<u>2020</u>
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and Cash Equivalents	<u>\$ 152,131</u>	<u>\$ 153,200</u>
<b>Total Assets</b>	<u><b>\$ 152,131</b></u>	<u><b>\$ 153,200</b></u>
<b>LIABILITIES AND NET ASSETS</b>		
<b>Total Liabilities</b>	<u>\$ -</u>	<u>\$ -</u>
<b>Net Assets</b>		
Without Donor Restrictions	<u>152,131</u>	<u>153,200</u>
<b>Total Net Assets</b>	<u><b>\$ 152,131</b></u>	<u><b>\$ 153,200</b></u>

*See Notes to Financial Statements*

# **CORTLAND COUNTY DEVELOPMENT CORPORATION**

## **STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED DECEMBER 31,**

	<b>2021</b>	<b>2020</b>
<b>Support and Revenue</b>		
Interest and Earnings	<u>\$ 106</u>	<u>\$ 160</u>
<b>Total Support and Revenue</b>	<u>106</u>	<u>160</u>
<b>Expenses</b>		
Administrative	<u>1,175</u>	<u>1,175</u>
<b>Total Expenses</b>	<u>1,175</u>	<u>1,175</u>
Change in Net Assets	<u>(1,069)</u>	<u>(1,015)</u>
Net Assets January 1,	<u>153,200</u>	<u>154,215</u>
<b>Net Assets, December 31,</b>	<u><b>\$ 152,131</b></u>	<u><b>\$ 153,200</b></u>

*See Notes to Financial Statements*

# **CORTLAND COUNTY DEVELOPMENT CORPORATION**

## **STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2021**

	<b>Program</b>	<b>Administrative</b>	<b>Total</b>
	<u>\$</u>	<u>\$</u>	<u>\$</u>
Professional Services	<u>\$</u> -	<u>\$</u> 1,175	<u>\$</u> 1,175
<b>Total Expenses</b>	<b><u>\$</u> -</b>	<b><u>\$</u> 1,175</b>	<b><u>\$</u> 1,175</b>

*See Notes to Financial Statements*

# **CORTLAND COUNTY DEVELOPMENT CORPORATION**

## **STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2020**

	<b>Program</b>	<b>Administrative</b>	<b>Total</b>
	<u>\$</u>	<u>\$</u>	<u>\$</u>
Professional Services	<u>\$</u> -	<u>\$</u> 1,175	<u>\$</u> 1,175
<b>Total Expenses</b>	<b><u>\$</u> -</b>	<b><u>\$</u> 1,175</b>	<b><u>\$</u> 1,175</b>

*See Notes to Financial Statements*

# **CORTLAND COUNTY DEVELOPMENT CORPORATION**

## **STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31,**

	<b>2021</b>	<b>2020</b>
<b>Cash Flows From Operating Activities</b>		
Cash Paid to Suppliers	<u>\$ (1,175)</u>	<u>\$ (1,175)</u>
<b>Net Cash (Used) by Operating Activities</b>	<u>(1,175)</u>	<u>(1,175)</u>
<b>Cash Flows From Investing Activities</b>		
Interest Received	<u>106</u>	<u>160</u>
<b>Cash Flows From Financing Activities</b>		
Net Change in Cash and Cash Equivalents	<u>(1,069)</u>	<u>(1,015)</u>
Cash and Cash Equivalents, January 1,	<u>153,200</u>	<u>154,215</u>
<b>Cash and Cash Equivalents, December 31,</b>	<u><b>\$ 152,131</b></u>	<u><b>\$ 153,200</b></u>

*See Notes to Financial Statements*

# **CORTLAND COUNTY DEVELOPMENT CORPORATION**

## **NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2021 AND 2020**

### **Note 1 Summary of Significant Accounting Policies**

The financial statements of the Cortland County Development Corporation (the Corporation) have been prepared in conformity with accounting principles generally accepted in the United States (U.S. GAAP). The more significant of the Corporation's accounting policies are described below.

#### **Organization and Purpose**

The Corporation was formed for the purpose of encouraging economic growth in Cortland County during 2011 under Article 14 of the New York State Not-for-Profit Corporation Law. Because New York State has legislated industrial development agencies can no longer serve nonprofit entities, the Corporation will serve that segment of the economy in Cortland County. Although established by the Cortland County Board of Representatives, the Corporation is a separate entity and operates independently of the County.

#### **Basis of Accounting**

The Corporation's financial statements are reported using the accrual basis of accounting.

#### **Financial Statement Presentation**

The financial statements of the Corporation have been prepared on the accrual basis in conformity with accounting principles generally accepted in the United States (U.S. GAAP) and with the provisions of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 985, "Not-for-Profit Entities."

#### **Net Assets Without Donor Restrictions**

Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the organization. These net assets may be used at the discretion of the Corporation's management and the Board of Directors.

#### **Net Assets With Donor Restrictions**

Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Corporation or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity. Donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the Statements of Activities. At December 31, 2021 and 2020, the Corporation did not have any net assets with donor restrictions.

# **CORTLAND COUNTY DEVELOPMENT CORPORATION**

## **NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2021 AND 2020**

### **Note 1 Summary of Significant Accounting Policies - Continued**

#### **Use of Estimates**

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, as well as the reported amounts of support, revenue, and expense during the reporting period. Actual results could differ from those estimates.

#### **Cash and Cash Equivalents**

The Corporation considers all highly liquid investments having an original maturity of three months or less to be cash equivalents.

#### **Support and Revenue**

Operating revenues of the Corporation consist of administrative fees and interest income.

#### **Tax Status**

The Corporation is recognized as exempt from federal taxation under §501(c)(3) of the Internal Revenue Code.

#### **Functional Allocation of Expenses**

The Statements of Functional Expenses present expenses by function as natural classification. Expenses directly attributable to a specific functional area of the Corporation are reported as expenses of those functional areas based on management's analysis of the expenses.

#### **Evaluation of Subsequent Events**

The Corporation has evaluated events and transactions for potential recognition or disclosure through \_\_\_\_\_, 2022, the date on which the financial statements were available to be issued.

### **Note 2**

#### **Concentration of Credit Risk**

The Corporation maintains its cash balances at one financial institution. From time to time, the Corporation may have bank balances in excess of Federal Deposit Insurance Corporation insurance limits.

# **CORTLAND COUNTY DEVELOPMENT CORPORATION**

## **NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2021 AND 2020**

### **Note 3 Industrial Revenue Bond and Note Transactions**

Certain industrial development revenue bonds and notes issued by the Corporation are secured by property leased to companies and retired by lease payments. The bonds and notes are not obligations of the Corporation or state. The Corporation does not record the assets or liabilities resulting from completed bond and note issues in its accounts, as its primary function is to arrange financing between the borrowing companies and the bond and note holders; funds arising therefrom are controlled by trustees or banks acting as fiscal agents.

For providing this service, the Corporation receives bond administration fees from the borrowing companies. Such administrative fee income is recognized immediately upon issuance of bonds and notes. The Corporation did not have any bonds or notes outstanding at December 31, 2021 and 2020.

### **Note 4 Related Parties**

Cortland County Business Development Corporation (the BDC) is a private, nonprofit organization founded in 1992 to attract new business, develop existing business, and promote and develop job opportunities in Cortland County. The Executive Director of the BDC acts as the Chief Executive Officer of the Corporation; the Chief Finance Officer and Project Development Director of the BDC acts as the Chief Finance Officer and Project Development Director of the Corporation; and members of Board of Directors of the Corporation are also members of the BDC's Board of Directors.

Cortland County Industrial Development Agency (the Agency) was created for the purpose of advancing job opportunities, health, general prosperity, and economic welfare of the people of Cortland County in 1974. The members of the Board of Directors of the Corporation are also members of the Agency's Board of Directors.

### **Note 5 Liquidity and Availability of Resources**

The Corporation's financial assets available within one year of the Statements of Financial Position date for general expenditure are as follows:

<b>Financial Assets at Year End</b>	<b>2021</b>	<b>2020</b>
Cash and Equivalents	\$ 152,131	\$ 153,200
<b>Total Financial Assets</b>	<b>152,131</b>	<b>153,200</b>
 <b>Total Amounts Unavailable Within One Year</b>	 -	 -
 <b>Total Financial Assets Available Within One Year</b>	 <b>\$ 152,131</b>	 <b>\$ 153,200</b>

The Corporation manages its financial assets to be available as its operating expenditures, liabilities, and other obligations come due.

**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS  
BASED ON AN AUDIT OF FINANCIAL STATEMENTS  
PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

To the Board of Directors of  
Cortland County Development Corporation

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Cortland County Development Corporation (the Corporation), which comprise the Statements of Financial Position as of December 31, 2021 and 2020, and the related Statements of Activities, Functional Expenses, and Cash Flows for the years then ended, and the related notes to the financial statements, and have issued our report thereon dated \_\_\_\_\_, 2022.

**Report on Internal Control of Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Corporation's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control. Accordingly, we do not express an opinion on the effectiveness of the Corporation's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## **Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Corporation's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Corporation's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Corporation's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

Insero & Co. CPAs, LLP  
Certified Public Accountants

Ithaca, New York  
\_\_\_\_\_, 2022

## **MANAGEMENT COMMENT LETTER**

Board of Directors  
Cortland County Development Corporation  
Cortland, New York

In planning and performing our audit of the financial statements of the Cortland County Development Corporation (the Corporation) as of and for the year ended December 31, 2021, in accordance with auditing standards generally accepted in the United States of America, we considered the Corporation's internal control over financial reporting (internal control) as a basis for designing our auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control. Accordingly, we do not express an opinion on the effectiveness of the Corporation's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. We did not identify any deficiencies in internal control that we consider to be material weaknesses.

Our consideration of internal control was for the limited purpose described in the first paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

This letter does not affect our report dated \_\_\_\_\_, 2022 on the financial statements of the Corporation.

We would like to thank you and your staff for their cooperation and support given to us during the course of the audit. We appreciate the opportunity to be of service to you and look forward to our continued involvement.

Cortland County Development Corporation

\_\_\_\_\_, 2022

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This communication is intended solely for the information and use of the Board of Directors and management of the Cortland County Development Corporation and others within the Corporation, and is not intended to be, and should not be, used by anyone other than these specified parties.

Respectfully submitted,

Insero & Co. CPAs, LLP  
Certified Public Accountants

Ithaca, New York

\_\_\_\_\_, 2022