

Cortland County Development Corporation

AGENDA

12:00 p.m., March 10, 2025

Roll Call

Mike McMahon	Chairman	
Stephen Compagni	Vice Chairman	
Deborah Hayden	Treasurer	
Clint Brooks	Secretary	
Dr. Kathleen Burke	Director	
Donald Richards	Director	

Approval of Minutes - December 9th, 2024

New Business

- 1.) Review CCDC Audit
- 2.) Review/Approve 2024 Procurement Report
- 3.) Review/Approve 2024 Investment Report

Adjourn

Cortland County Business Development Corporation

Minutes

Cortland County Development Corporation

Minutes

12:00 p.m., December 9th, 2024

Roll Call – Chairman McMahon called the meeting to order at 12:37 PM

Mike McMahon	Chairman	Present
Stephen Compagni	Vice Chairman	Absent
Deborah Hayden	Treasurer	Present
Clint Brooks	Secretary	Present
Johanna Ames	Director	Absent
Dr. Kathleen Burke	Director	Absent
Donald Richards	Director	Present
Brendan O'Bryan	Executive Director	Present
Andrea Skeels	Director of Finance and Special Projects	Present
John Sidd	Legal Counsel	Remote
Marie Weiss	Carpenters Local 277	Remote
Doug Schneider	Cortland Standard	Present

Cortland County Development Corporation

Approval of Minutes - November 12th, 2024 – Chairman McMahon made a motion to adopt the minutes as presented, Ms. Hayden seconded the motion; all voting in favor, none opposed.

New Business

Review/Discussed CCDC Annual meeting schedule. It was discussed historically; the annual meeting was held in December each year. However, this has posed issues with the timing of Board appointments, as new board appointments might come in sometime between January and February. At that point, the Board would have to swear in with new members again. To ensure our annual meeting would coincide with the swearing-in of all new board members, it was suggested to change the wording of the annual meeting to state, "The Annual Meeting of the Agency shall be held within the first quarter of the year or such time that the Members may determine at the regular meeting place of the Agency or such other time and place as the Agency shall determine." Chairman McMahon moved this motion as presented, and Mr. Richards seconded the motion; all voted in favor, and none opposed.

Adjourn – The meeting was adjourned at 12:39 PM

Cortland County Business Development Corporation

Review/Approve 2024 Procurement Report



Procurement Report for Cortland County Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 02/11/2025
Status: CERTIFIED
Certified Date : 02/11/2025

Procurement Information:

Question	Response	URL (If Applicable)
1. Does the Authority have procurement guidelines?	Yes	www.cortlandcountyida.com
2. Are the procurement guidelines reviewed annually, amended if needed, and approved by the Board?	Yes	
3. Does the Authority allow for exceptions to the procurement guidelines?	No	
4. Does the Authority assign credit cards to employees for travel and/or business purchases?	Yes	
5. Does the Authority require prospective bidders to sign a non-collusion agreement?	No	
6. Does the Authority incorporate a summary of its procurement policies and prohibitions in its solicitation of proposals, bid documents, or specifications for procurement contracts?	Yes	
7. Did the Authority designate a person or persons to serve as the authorized contact on a specific procurement, in accordance with Section 139-j(2)(a) of the State Finance Law, "The Procurement Lobbying Act"?	Yes	
8. Did the Authority determine that a vendor had impermissible contact during a procurement or attempted to influence the procurement during the reporting period, in accordance with Section 139-j(10) of the State Finance Law?	No	
8a. If Yes, was a record made of this impermissible contact?		
9. Does the Authority have a process to review and investigate allegations of impermissible contact during a procurement, and to impose sanctions in instances where violations have occurred, in accordance with Section 139-j(9) of the State Finance Law?	No	

Procurement Report for Cortland County Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 02/11/2025
Status: CERTIFIED
Certified Date : 02/11/2025

Procurement Transactions Listing:

The Authority has indicated that it had no procurement transactions during the reporting period.

Additional Comments

Cortland County Business Development Corporation

Review/Approve 2024 Investment Report

**Cortland County
Development Corp
Investment Report
2024**

As required by Section 2925(6) of the Public Authority Law, the following annual investment report is hereby submitted to the Agency Board for review and approval.

The Cortland County Development Corp generated \$2,999.78 of interest income for the period January through December 31, 2024.

On 04/05/24, the accounts held at Tompkins Trust, a bank with a sound rating of 4 stars as recommended by Bauer, were closed. The Agency then opened and maintained two accounts with NBT Bank. A review of the financial strength and credit worthiness for the bank was conducted using Bauer Financial. The review revealed that the bank received a 5 star rating – a superior level and recommended by Bauer Financial.

Please note there were no fees or commissions paid during 2024 for the investments noted in this report.

The following is a summary of the investment accounts held by the Cortland County Development Corporation as of December 31, 2024:

Account Type	Institution	Purpose	Account Balance
Checking	NBT Bank	Operating checking	\$ 1,992.52
Savings	NBT Bank	Business savings	\$ 149,167.71
Total in all accounts, December 31, 2024			\$ 151,160.23

A Fiduciary Responsibility and Investment Policy was reviewed by the Governance Committee and adopted by the Cortland County Development Corp for the year ending December 31, 2024.



52 South Broad Street
Norwich, New York 13815





December 2024

Reporting Activity 12/01 - 12/31

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CORTLAND COUNTY DEVELOPMENT CORPORATION
40 MAIN ST STE A
CORTLAND NY 13045-3723

At Your Service

	Customer Service	1.800.NBT.BANK (1.800.628.2265)
	Website	nbtbank.com
	Loan Payment Address	P.O. Box 149 Canajoharie, NY 13317
	Email Address	customerservice@nbtbank.com

Important Notice: Upcoming Changes to Your Consumer and Business Deposit Agreements starting February 1, 2025.

We have made some important updates to the Consumer and Business Deposit Account Agreements in the following sections: Understanding and Avoiding Overdraft and Nonsufficient Funds (NSF), Statements and Funds Availability. Please see the additional communication in your statement for more detailed information on the updates and how these updates affect your account.

Summary of Accounts

Account Type	Account Number	Ending Balance
BUSINESS CHECKING	XXXXXXXXX4886	\$1,992.52

BUSINESS CHECKING - XXXXXXXXX4886

Account Summary

Date	Description	Amount
12/01/2024	Beginning Balance	\$1,992.52
	0 - Checks / Debits	\$0.00
	0 + Deposits / Credits	\$0.00
12/31/2024	Ending Balance	\$1,992.52

Account Activity

Transaction Date	Description	Debits	Credits	Balance
No activity this statement period				

Daily Balances

Date	Amount
11/30/2024	\$1,992.52

Overdraft and Returned Item Fees

	Total for this period	Total year-to-date
Total Overdraft Fees	\$0.00	\$0.00
Total Returned Item Fees	\$0.00	\$0.00



Member FDIC



52 South Broad Street
Norwich, New York 13815

December 2024

Reporting Activity 12/01 - 12/31

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Summary of Accounts

Account Type	Account Number	Ending Balance
Accelerate Money Market - Bus	XXXXXXXX4908	\$149,167.71

Accelerate Money Market - Bus - XXXXXXXXX4908

Account Summary

Date	Description	Amount
12/01/2024	Beginning Balance	\$148,864.88
	0 - Checks / Debits	\$0.00
	1 + Deposits / Credits	\$0.00
12/31/2024	Ending Balance	\$149,167.71

Interest Summary

Description	Amount
Interest Earned From 12/01/2024 Through 12/31/2024	
Annual Percentage Yield Earned	2.42%
Interest Days	31
Interest Withheld	\$0.00
Interest Paid	\$302.83
Interest Paid Year-to-Date	\$2,974.34
Interest Withheld Year-to-Date	\$0.00

Account Activity

Transaction Date	Description	Debits	Credits	Balance
12/31/2024	INTEREST PAYMENT		\$302.83	\$149,167.71

Daily Balances

Date	Amount	Date	Amount
11/30/2024	\$148,864.88	12/31/2024	\$149,167.71



Member FDIC



52 South Broad Street
Norwich, New York 13815

December 2024

Reporting Activity 12/01 - 12/31

Page 3 of 4

Accelerate Money Market - Bus - XXXXXXXXX4908 (continued)

Overdraft and Returned Item Fees

	Total for this period	Total year-to-date
Total Overdraft Fees	\$0.00	\$0.00
Total Returned Item Fees	\$0.00	\$0.00

Interest Rate Changes

Interest Rate As Of Date	Interest Rate
12/02/2024	2.3950%
12/19/2024	2.3950%



BANKING | INSURANCE | WEALTH

PO Box 460 • Ithaca, NY 14851
(888) 273-3210 • TompkinsBank.com

Date 3/29/24
Primary Account

Page 1
1433854065

3487399

Cortland County Development Corporation
40 Main Street Suite A
Cortland NY 13045

SAVINGS ACCOUNTS

Account Title: Cortland County Development Corporation

Business Savings

Account Number	1433854065	Statement Dates	1/01/24 thru 3/31/24
Previous Balance	146,167.93	Days in the statement period	91
Deposits/Credits	.00	Average Ledger	146,184.70
Checks/Debits	.00	Average Collected	146,184.70
Service Charge	.00	Interest Earned	25.44
Interest Paid	25.44	Annual Percentage Yield Earned	0.07%
Ending Balance	146,193.37	2024 Interest Paid	25.44

ACTIVITY IN DATE ORDER

Date	Description	Debit	Credit	Balance
1/31	Interest Deposit		8.66	146,176.59
2/29	Interest Deposit		8.11	146,184.70
3/31	Interest Deposit		8.67	146,193.37

DAILY BALANCE INFORMATION

Date	Balance	Date	Balance
1/01	146,167.93	2/29	146,184.70
1/31	146,176.59	3/31	146,193.37

INTEREST RATE SUMMARY

Date	Rate
12/31	0.070000%

Locally focused. A world of possibilities.



Cortland County Business Development Corporation

2024 Audit



MANAGEMENT COMMENT LETTER

Board of Directors
Cortland County Development Corporation
Cortland, New York

In planning and performing our audit of the financial statements of the Cortland County Development Corporation (the Corporation) as of and for the year ended December 31, 2024, in accordance with auditing standards generally accepted in the United States of America, we considered the Corporation's internal control over financial reporting (internal control) as a basis for designing our auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control. Accordingly, we do not express an opinion on the effectiveness of the Corporation's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Corporation's financial statements will not be prevented, or detected and corrected, on a timely basis. We did not identify any deficiencies in internal control that we consider to be material weaknesses.

Our consideration of internal control was for the limited purpose described in the first paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

This letter does not affect our report dated February 27, 2025 on the financial statements of the Corporation.

We would like to thank you and your staff for their cooperation and support given to us during the course of the audit. We appreciate the opportunity to be of service to you and look forward to our continued involvement.

INSERO & Co. CPAs, LLP

The Highest Standard | (800) 232-9547 | www.inserocpa.com

Cortland County Development Corporation
February 27, 2025
Page 2

This communication is intended solely for the information and use of the Board of Directors and management of the Cortland County Development Corporation and others within the Corporation and is not intended to be, and should not be, used by anyone other than these specified parties.

Respectfully submitted,

A handwritten signature in black ink that reads "Inero & Co. CPAs, LLP". The signature is written in a cursive, slightly stylized font.

Inero & Co. CPAs, LLP
Certified Public Accountants

Ithaca, New York
February 27, 2025

**CORTLAND COUNTY
DEVELOPMENT CORPORATION**

Cortland, New York

FINANCIAL REPORT

**For the Years Ended
December 31, 2024 and 2023**



CORTLAND COUNTY DEVELOPMENT CORPORATION

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INDEPENDENT AUDITORS' REPORT

Board of Directors
Cortland County Development Corporation
Cortland, New York

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the Cortland County Development Corporation (the Corporation), a nonprofit organization, which comprise the Statements of Financial Position as of December 31, 2024 and 2023, and the related Statements of Activities, Functional Expenses, and Cash Flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Corporation, as of December 31, 2024 and 2023, and changes in its net assets and cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States (*Government Auditing Standards*). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Corporation and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Corporation's ability to continue as a going concern within one year after the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

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Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Corporation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated February 27, 2025, on our consideration of the Corporation's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Corporation's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Corporation's internal control over financial reporting and compliance.

Respectfully submitted,

A handwritten signature in black ink that reads "Insero & Co. CPAs, LLP". The signature is written in a cursive, flowing style.

Insero & Co. CPAs, LLP
Certified Public Accountants

Ithaca, New York
February 27, 2025

CORTLAND COUNTY DEVELOPMENT CORPORATION

STATEMENTS OF FINANCIAL POSITION DECEMBER 31,

	<u>2024</u>	<u>2023</u>
ASSETS		
Current Assets		
Cash and Cash Equivalents	<u>\$ 151,161</u>	<u>\$ 149,610</u>
Total Assets	<u><u>\$ 151,161</u></u>	<u><u>\$ 149,610</u></u>
LIABILITIES AND NET ASSETS		
Total Liabilities	<u>\$ -</u>	<u>\$ -</u>
Net Assets		
Without Donor Restrictions	<u>151,161</u>	<u>149,610</u>
Total Net Assets	<u><u>\$ 151,161</u></u>	<u><u>\$ 149,610</u></u>

See Notes to Financial Statements

CORTLAND COUNTY DEVELOPMENT CORPORATION

STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED DECEMBER 31,

	<u>2024</u>	<u>2023</u>
Support and Revenue		
Interest and Earnings	<u>\$ 3,001</u>	<u>\$ 102</u>
Total Support and Revenue	<u>3,001</u>	<u>102</u>
Expenses		
Administrative	<u>1,450</u>	<u>1,350</u>
Total Expenses	<u>1,450</u>	<u>1,350</u>
Change in Net Assets	<u>1,551</u>	<u>(1,248)</u>
Net Assets, January 1,	<u>149,610</u>	<u>150,858</u>
Net Assets, December 31,	<u>\$ 151,161</u>	<u>\$ 149,610</u>

See Notes to Financial Statements

CORTLAND COUNTY DEVELOPMENT CORPORATION

STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2024

	Program	Administrative	Total
Professional Services	<u>\$ -</u>	<u>\$ 1,450</u>	<u>\$ 1,450</u>
Total Expenses	<u><u>\$ -</u></u>	<u><u>\$ 1,450</u></u>	<u><u>\$ 1,450</u></u>

See Notes to Financial Statements

CORTLAND COUNTY DEVELOPMENT CORPORATION

STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2023

	<u>Program</u>	<u>Administrative</u>	<u>Total</u>
Professional Services	<u>\$ -</u>	<u>\$ 1,350</u>	<u>\$ 1,350</u>
Total Expenses	<u>\$ -</u>	<u>\$ 1,350</u>	<u>\$ 1,350</u>

See Notes to Financial Statements

CORTLAND COUNTY DEVELOPMENT CORPORATION

STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31,

	<u>2024</u>	<u>2023</u>
Cash Flows From Operating Activities		
Cash Paid to Suppliers	<u>\$ (1,450)</u>	<u>\$ (1,350)</u>
Net Cash (Used) by Operating Activities	<u>(1,450)</u>	<u>(1,350)</u>
Cash Flows From Investing Activities		
Interest Received	<u>3,001</u>	<u>102</u>
Cash Flows From Financing Activities	<u>-</u>	<u>-</u>
Net Change in Cash and Cash Equivalents	1,551	(1,248)
Cash and Cash Equivalents, January 1,	<u>149,610</u>	<u>150,858</u>
Cash and Cash Equivalents, December 31,	<u><u>\$ 151,161</u></u>	<u><u>\$ 149,610</u></u>

See Notes to Financial Statements

CORTLAND COUNTY DEVELOPMENT CORPORATION

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

***Note 1* Summary of Significant Accounting Policies**

The financial statements of the Cortland County Development Corporation (the Corporation) have been prepared in conformity with accounting principles generally accepted in the United States (U.S. GAAP). The more significant of the Corporation's accounting policies are described below.

Organization and Purpose

The Corporation was formed for the purpose of encouraging economic growth in Cortland County during 2011 under Article 14 of the New York State Not-for-Profit Corporation Law. Because New York State has legislated industrial development agencies can no longer serve nonprofit entities, the Corporation will serve that segment of the economy in Cortland County (the County). Although established by the Cortland County Board of Representatives, the Corporation is a separate entity and operates independently of the County.

Basis of Accounting

The Corporation's financial statements are reported using the accrual basis of accounting.

Financial Statement Presentation

The financial statements of the Corporation have been prepared on the accrual basis in conformity with U.S. GAAP and with the provisions of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 958, "Not-for-Profit Entities."

Net Assets Without Donor Restrictions

Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the organization. These net assets may be used at the discretion of the Corporation's management and the Board of Directors.

Net Assets With Donor Restrictions

Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Corporation or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity. Donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the Statements of Activities. At December 31, 2024 and 2023, the Corporation did not have any net assets with donor restrictions.

Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, as well as the reported amounts of support, revenue, and expense during the reporting period. Actual results could differ from those estimates.

CORTLAND COUNTY DEVELOPMENT CORPORATION

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

***Note 1* Summary of Significant Accounting Policies - Continued**

Cash and Cash Equivalents

The Corporation considers all highly liquid investments having an original maturity of three months or less to be cash equivalents.

Support and Revenue

Operating revenues of the Corporation consist of administrative fees and interest income.

Tax Status

The Corporation is recognized as exempt from federal taxation under §501(c)(3) of the Internal Revenue Code.

Functional Allocation of Expenses

The Statements of Functional Expenses present expenses by function as natural classification. Expenses directly attributable to a specific functional area of the Corporation are reported as expenses of those functional areas based on management's analysis of the expenses.

Evaluation of Subsequent Events

The Corporation has evaluated events and transactions for potential recognition or disclosure through February 27, 2025, the date on which the financial statements were available to be issued.

***Note 2* Concentration of Credit Risk**

The Corporation maintains its cash balances at one financial institution. From time to time, the Corporation may have bank balances in excess of Federal Deposit Insurance Corporation insurance limits.

***Note 3* Industrial Revenue Bond and Note Transactions**

Certain industrial development revenue bonds and notes issued by the Corporation are secured by property leased to companies and retired by lease payments. The bonds and notes are not obligations of the Corporation. The Corporation does not record the assets or liabilities resulting from completed bond and note issues in its accounts, as its primary function is to arrange financing between the borrowing companies and the bond and note holders; funds arising therefrom are controlled by trustees or banks acting as fiscal agents.

For providing this service, the Corporation receives bond administration fees from the borrowing companies. Such administrative fee income is recognized immediately upon issuance of bonds and notes. The Corporation did not have any bonds or notes outstanding or related activity during the years ended December 31, 2024 and 2023.

CORTLAND COUNTY DEVELOPMENT CORPORATION

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

Note 4 Related Parties

The Cortland County Business Development Corporation (the BDC) is a private, nonprofit organization founded in 1992 to attract new business, develop existing business, and promote and develop job opportunities in Cortland County. The Executive Director of the BDC acts as the Chief Executive Officer of the Corporation; the Chief Finance Officer and Project Development Director of the BDC acts as the Chief Finance Officer and Project Development Director of the Corporation; and members of Board of Directors of the Corporation are also members of the BDC's Board of Directors.

The Cortland County Industrial Development Agency (the Agency) was created in 1974 for the purpose of advancing job opportunities, and the health, general prosperity, and economic welfare of the people of Cortland County. The members of the Board of Directors of the Corporation are also members of the Agency's Board of Directors.

Note 5 Liquidity and Availability of Resources

The Corporation's financial assets available within one year of the Statements of Financial Position date for general expenditure are as follows:

Financial Assets at Year End	2024	2023
Cash and Equivalents	<u>\$ 151,161</u>	<u>\$ 149,610</u>
Total Financial Assets	<u>151,161</u>	<u>149,610</u>
 Total Amounts Unavailable Within One Year	 <u>-</u>	 <u>-</u>
 Total Financial Assets Available Within One Year	 <u><u>\$ 151,161</u></u>	 <u><u>\$ 149,610</u></u>

The Corporation manages its financial assets to be available as its operating expenditures, liabilities, and other obligations come due.



**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

To the Board of Directors of
Cortland County Development Corporation
Cortland, New York

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Cortland County Development Corporation (the Corporation), which comprise the Statements of Financial Position as of December 31, 2024 and 2023, and the related Statements of Activities, Functional Expenses, and Cash Flows for the years then ended, and the related notes to the financial statements, and have issued our report thereon dated February 27, 2025.

Report on Internal Control of Financial Reporting

In planning and performing our audit of the financial statements, we considered the Corporation's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control. Accordingly, we do not express an opinion on the effectiveness of the Corporation's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Corporation's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

INSERO & Co. CPAs, LLP

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Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Corporation's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Corporation's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Corporation's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

A handwritten signature in black ink that reads "Insero & Co. CPAs, LLP". The signature is written in a cursive, slightly stylized font.

Insero & Co. CPAs, LLP
Certified Public Accountants

Ithaca, New York
February 27, 2025



**COMMUNICATION WITH THOSE CHARGED WITH GOVERNANCE
AT THE CONCLUSION OF THE AUDIT**

To the Board of Directors

Cortland, New York

We have audited the financial statements of the (the Corporation), for the year ended December 31, 2024, and have issued our report thereon dated February 27, 2025. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards and *Government Auditing Standards*, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated December 11, 2024. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Matters

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Corporation are described in Note 1 to the financial statements. During the year, no new accounting policies were adopted and the application of existing policies was not changed during 2024. We noted no transactions entered into by the Corporation during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. There are no significant accounting estimates affecting the financial statements.

Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. The most sensitive disclosure affecting the financial statements is the disclosure of related parties in Note 4 to the financial statements.

The financial statement disclosures are neutral, consistent, and clear.

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Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. There were no known misstatements detected as a result of audit procedures.

Disagreements With Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditors' report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated February 27, 2025.

Management Consultations With Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Corporation's financial statements or a determination of the type of auditors' opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Corporation's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Restriction on Use

This information is intended solely for the use of Board of Directors and management of the and is not intended to be, and should not be, used by anyone other than these specified parties.

Respectfully submitted,



Insero & Co. CPAs, LLP
Certified Public Accountants

Ithaca, New York
February 27, 2025